





360° REIMBURSEMENT & LAUNCH PLANNING

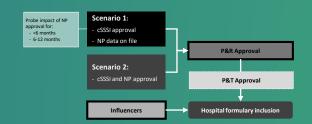
Client Need >

Build strategic imperatives for clinical and commercial planning that address access, utilization, and reimbursement potential based on the identification of hurdles and competitive landscape



Environmental Assessment & Scenario Playbooks

- Presents the current clinical and reimbursement landscape including:
 - Treatment approaches
 - Treatment satisfaction
 - Unmet needs
 - Develop launch scenarios for antimicrobial



Decision-Maker Interviews

 Payer Panel consisting of top-tier decision-makers who lead and set policy for formulary access and price negotiation



Market-Specific Strategic Implications

 Offers insight on key implications and strategic recommendations to optimize P&R positioning and market access

Conclusions

- In either scenario, market access is not hindered due to perceived value for NP
- 2 Establish NP benchmark price without the NP indication except in Italy
- Launch with cSSSI indication and robust NP data file in market 1, market 2; wait for NP indication in country x

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Client Need >

Quantitative Launch Pricing Research through different price finding methodologies seeking to identify price response and profit functions to determine the profit-maximizing price



Attributes Validation

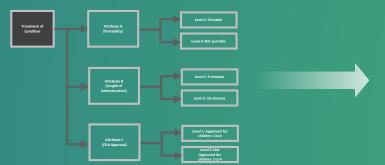
 Through qualitative discussions with payers and KOLs, identified the attributes, levels, and potential pricing points that have impact on physician's prescribing behavior

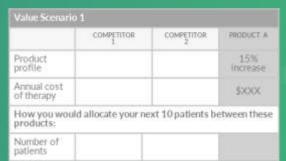
Quantitative Target Profile Substantiation

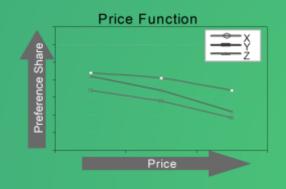
 Discrete choice modeling was applied to best understand prescribing decisionmaking based on behavioral response (rather than preference judgment)

Market Simulation and Pricing Strategy

- For each scenario, unique demand curves were generated and incorporated into a market simulation model
- The simulator allows the client full insight into the influence of specific product attributes on price and demand









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Client Need >

Understanding the attributes and nuances of the product which attain favorable versus unfavorable reimbursement status across various markets and across key health plans



Identify the therapeutic areas where products launched with a nonreimbursement strategy are most likely to succeed



Evaluate the implications of identified product characteristics/ factors on the uptake of non-reimbursed products in comparison to reimbursed competitors



Provide a strategic decision-making tool to help the client to assess future reimbursement strategies for its portfolio

Product Evaluation

- Identify and define values for the factors that are most relevant to succeed with a nonreimbursement strategy
- Conduct historic product performance analysis to identify the negative and positive factors to influence the uptake of a non-reimbursed product
- Perform correlation analysis to clearly delineate the factors most important when determining a successful non-reimbursement strategy

Opportunity Assessment Matrix

 Applying therapeutic area and macroenvironmental relevant factors and build an opportunity matrix to identify which therapeutic areas are most suitable for products launching with a non-reimbursement strategy in each country



Interactive Assessment Tools

 Strategic decision-making tools are provided to clients to perform future assessments for their pipeline when considering the launch with a nonreimbursement strategy in each individual plan analyzed

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1

DESCRIPTION

A small-sized biopharmaceutical company with a focus on antivirals for immunocompromised patients approached the Certara US team. They had developed a Phase II pipeline agent for treatment of adenovirus in allogeneic stem cell transplant recipients. However, their product development strategy faced a major challenge: there currently is a major gap in multicenter studies of incidence and management of adenovirus infection in allogeneic hematopoietic cell transplant (allo-HCT) recipients

7

KEY OBJECTIVE

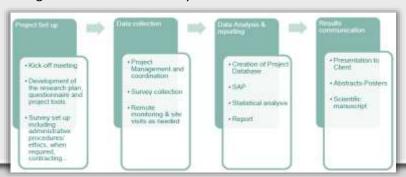
Answer a number of critical questions for product success to characterize the incidence and management of adenovirus infections in pediatric and adult HCT recipients in the US

3

Certara METHODOLOGY

The Certara teams conducted multi-center electronic physician surveys to identify practice patterns and collect aggregated data on the incidence of adenovirus. Physicians and centers performing allo-HCTs were identified through the Center for International Blood and Marrow Transplant Research (CIBMTR) database, and other resources; recruitment was achieved via targeted personal engagement, project overviews were held via teleconference, and in-person meetings. Certara worked closely

with the client to develop a secure, electronic survey platform and a statistical analysis plan for the data interpretation. This allowed us to produce a full technical report and subsequent materials for publication of the research results



4

RESULTS

The project demonstrates Certara's ability to take a customized approach on highly complex path-to-market challenges, and leverage strong client relationships to tailor content that creates unique value and positively impacts external stakeholders. The client chose Certara given our extensive expertise in rigorous primary research processes (e.g. physician procedures, recruitment, contracting, fees, IRB process) and our ability to navigate a complex US system with an advanced approach to capture physician insight. The results of the research led to a transformation in the client's value proposition, but also provided their key stakeholders (transplant physicians) with helpful insights about patient management. For example, many of them thanked the Certara teams they engaged with for the opportunity to compare how their center performs on a national level. Our engagement with this client led to a multi-year partnership involving US and ex-US markets



1

DESCRIPTION

A large pharma company approached Certara to develop a plan to derive evidence-based strategies to proactively ensure franchise success through an evolving market

2

KEY OBJECTIVE

Achieve franchise profitability goals through 2015 as the market and client's franchise face challenges from new competitors, patent expirations, and changes in care delivery models

3

Certara METHODOLOGY

- Comprehensive secondary research and gap analysis informed the research plan
- Primary research of internal stakeholders (n=18) and payer customers (n=22) provided intelligence for an updated market access landscape
- Using additional internal expertise collected through an account team survey (n=62) and war game exercises (n=40), a strategic market access plan was developed

4

RESULTS & DELIVERABLES

- Recommendations in the Strategic Market Access Plan have been executed
- Client's principal product has retained market leadership in most plans and geographies through the launch of a successor compound







1

DESCRIPTION

A client requested evidence-based guidance of the current landscape and target product profile to identify the value drivers and advance the asset in product development

2

KEY OBJECTIVE

- Understand current patient journey and treatment landscape
- Review process of novel therapies within the neonatal intensive care unit (NICU) and the billing and reimbursement process in the NICU
- Assess the clinical research designs of a novel treatment of an orphan disease to assist in guiding the commercial development and clinical teams

3

Certara METHODOLOGY

• In-depth interviews with 20 respondents in the US including pediatric ophthalmologists, retinal specialists, NICU medical directors, NICU nurse managers, NICU pharmacists, hospital coding/reimbursement experts, and payers

Phase I	Phase II		Phase III	
Secondary research - Understand NICU structure and operations - Define treatment landscape - Understand NICU billing and reimbursement	Understand current environment: screening and treatment Assess the target product profile (TPP) including endpoints and utilization Assess perceived value	Understand current processes in place for preparation and administration of products Assess TPP and potential challenges in dosing and administration	Understand how cases are assigned to specific codes Identify payment levels for codes that apply to premature infant cases in the NICU	Assess TPP including endpoints and potential challenges in dosing / administration and relimbursement Test price and pricing methods
Panel (n=20)	pediatric ophthalmologists / retinal specialists (experts) NICU medical directors (neonalologists)	2 NICU pharmacists 1 NICU nurse	3 hospital coding / reimbursement experts	4 pharmacy directors of academic hospitals with level ill NICUs (payer)

4

RESULTS

- Description of types of NICUs in US, key decision makers, adoption of new treatments and their fit into current processes
- Map of reimbursement process within the hospital and NICU by payer type
- Patient journey including patient characteristics, screening, treatment and outcomes of this rare disease
- Comprehensive product assessment by respondents and expected utilization by HCPs
- Development of a cost model and price recommendation
- Findings were used by the client to plan the Phase III clinical trial





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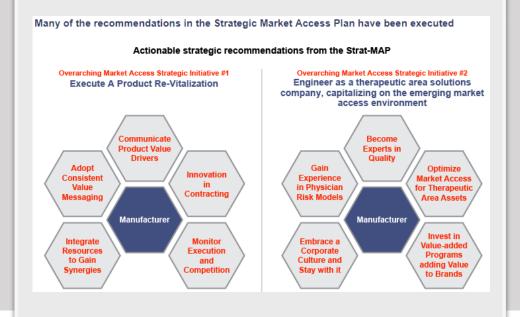
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WE ARE **CERTARA**



of all novel drugs approved by the U.S. FDA in the past three years were supported by of all novel drugs approved by Certara software or services



850+

Employees including

PhD, PharmD, and MD consultants



110+

Global regulatory submissions written and approved in the last three years from a team of

250+

Regulatory science consultants



Certara software is used by major regulatory agencies and considered a "gold standard" by the U.S. FDA

MEET OUR SENIOR US TEAM



Roman Casciano MSc BSc SVP, Certara Evidence & Access

- 25+ years of market access and HEOR leadership
- + Co-Founder Analytica Int



Paul Gallagher
MBA
Vice President, US Market Access
Strategy

- Launched products into over 65 markets as head of a global marketing organization
- + Founder of Compass



Edward Gallagher
MS
Senior Consultant, Pricing

- + 20+ years' of pricing experience
- Former head of Marketing
 Research and Pricing and
 Contracting in a major pharma



Atlanta Kassatly MS VP, Basecase Consulting

+ Oversees all Basecase technology engagements and app development



Michael Minshall
MPH
Senior Consultant, US HEOR

- + 20+ years' experience in outcomes research
- Medical Device Expert
- Ex-Lilly, IMS Health, Humana and CTI Clinical Trials



Ulrich Neumann
MSc MA FRSA
Senior Director, US Access
& Commercial Strategy

- 12+ years' experience in product development, marketing & policy
- Founded several ventures, led US division of global pharma networking and research firm



Barbara Pannone PhD Senior Director, US Market Access Strategy

- + 12+ years in US and global market access
- Has led 300+ projects
 assessing early stage assets &
 developing access strategies



Lee Stern

VP, BD and Sr. HEOR Consultant

- + 15+ years' experience in HEOR client engagements
- + Oversees global BD team



Maximilian Vargas
PhD, MBA
Senior Director, US Access and
Account Management

- Oversees projects in launch pricing, contracting, market segmentations, and due diligence
- Experienced across all major therapeutic areas and care settings

CERTARA EVIDENCE & ACCESS



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